

# Digital transformation of agriculture and rural areas: a Socio-Cyber- Physical System framework to support responsibilisation

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## Highlights

- Digital transformation requires Responsible Research and Innovation
- Responsible Research and Innovation requires clear problematisation
- A Socio-Cyber-Physical System for problematisation is presented
- This framework can support responsabilisation in digital transformation
- An illustration of the framework in digital dairy farming is given

## Abstract

Digital technologies are often seen as an opportunity to enable sustainable futures in agriculture and rural areas. However, this digital transformation process is not inherently good as it impacts on many aspects (e.g. economic, environmental, social, technological, institutional) and their relations. The Responsible Research and Innovation approach calls for a better understanding and anticipation of the often unknown impacts. To meet this aim we have developed a framework that allows to gain insight on the relations between the social, the cyber and the physical, i.e. a Socio-Cyber-Physical System and have described conditions for a successful digital transformation of such a system. These are design of, and creating access to digital technologies, and navigating system complexity. This framework allows for a better problematisation of digital transformation and has been illustrated through an example of digital dairy farming. It supports an enhanced understanding of moral responsibilities regarding digital transformation, fitting within the Responsible Research and Innovation approach, as well as the succinct step of understanding who is responsible or accountable for the identified (positive or negative) impacts, i.e. responsabilisation.

## Key-words

Digital transformation, digital agriculture, digital divide, Responsible Research and Innovation, Green Deal, Farm to Fork

## 1. Introduction

Digital transformation in agriculture and rural areas is a policy priority at global level (Trendov et al., 2019; World Bank, 2017, 2019). In Europe, the European Commission set out as one of its objectives “fully connecting farmers and the countryside to the digital economy” in order to achieve a smarter, modern and sustainable future of food and farming (European Commission, 2017, p. 7). This was followed by the Green Deal in which digital technologies are considered “a critical enabler for attaining the sustainability goals of the Green deal in many different sectors”(European Commission, 2019, p. 7), and in 2020 the Farm to Fork strategy indicates that “the CAP [Common Agricultural Policy] must also increasingly facilitate investment support to improve the resilience and accelerate the green and digital transformation of farms” (European Commission, 2020, p. 16).

*Digital transformation* comprises a spectrum of activities, encompassing both digitisation and digitalisation. *Digitisation* can be described as the “technical conversion of analogue information into digital form” (Autio,

40 2017, p. 1) p. 1), while *digitalisation* is the term often used to describe the socio-technical processes  
41 surrounding the use of (a large variety of) digital technologies that have an impact on social and institutional  
42 contexts (Tilson et al., 2010). Digitalisation goes beyond the level of a single business or entity, linking on-  
43 and off farm data and managements tasks, which are enhanced by context- and situation awareness and  
44 triggered by real-time events (Rose & Chilvers, 2018; Wolfert et al., 2014). Digital transformation is thus a  
45 process whereby over time the options of digital technology use, the associated complexity (i.e. interactions  
46 between the various aspects of a system, such as (digital) technologies; institutions; organisations; people;  
47 and the environment) and their related impacts on society, either positive or negative, increase.

48 Many consider digital transformation as the solution to the challenges that agriculture and rural areas face  
49 (Trendov et al., 2019; World Bank, 2019). However, lessons learned from past technological revolutions  
50 suggest caution (Bronson, 2019b; Eastwood et al., 2019a), as (agricultural and rural) innovation is not an  
51 inherently good and value free process, but normatively laden and driven by different worldviews and visions.  
52 Correspondingly, different development directions exist, each with its own winners and losers (Brooks &  
53 Loevinsohn, 2011; Klerkx et al., 2012; Thompson & Scoones, 2009; Vanloqueren & Baret, 2009), also in  
54 relation to digital transformation (Cowie et al., 2020; Klerkx & Rose, 2020; Lajoie-O'Malley et al., 2020).  
55 Current digital technologies may have several undesirable, unseen and unknown impacts, e.g. emergent  
56 effects that only become clear once these technologies are brought into practice (Klerkx & Rose, 2020;  
57 Pansera et al., 2019; Scholz et al., 2018). It has for example been argued that instead of transforming  
58 agriculture and rural areas, digital technologies reinforce current systems which are deemed unsustainable  
59 economically, socially and ecologically and favour incumbent large players (Clapp & Ruder, 2020; Cowie et  
60 al., 2020; Miles, 2019; Prause et al., 2020). Given the game-changing potential of digital technologies,  
61 strategies for digital transformation of agriculture and rural areas will therefore need to take the socio-  
62 economic conditions, that influence and are influenced by processes of digitisation and digitalisation, into  
63 account (Klerkx & Rose, 2020). Bearing in mind that different technological configurations may lead to a  
64 different distribution of impacts on stakeholders (Klerkx & Rose, 2020; Rotz et al., 2019a).

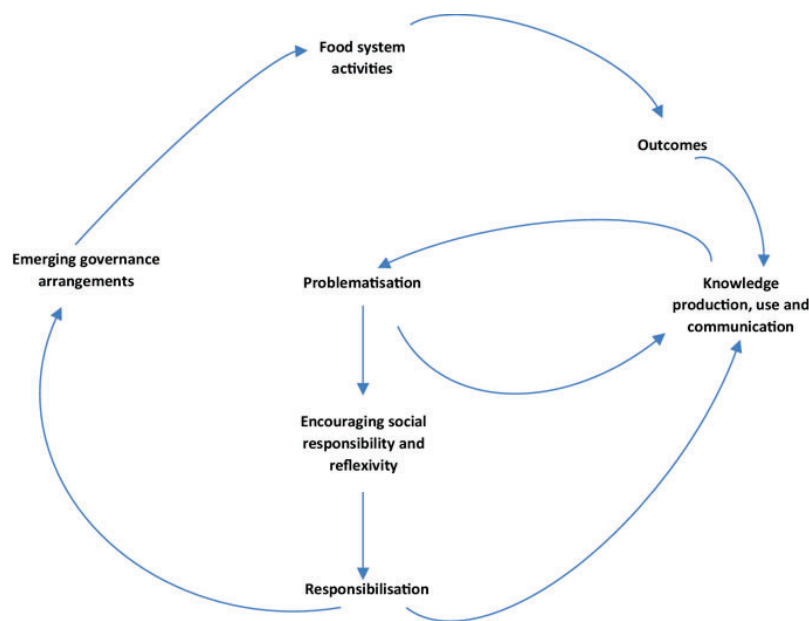
65  
66 Hence, digital transformation in agriculture and rural areas comes with a range of (ethical) concerns, and  
67 therefore a growing number of authors has argued for a Responsible Research and Innovation approach to  
68 digital transformation in agriculture (Barrett & Rose, 2020; Bronson, 2018, 2019b; Eastwood et al., 2019b;  
69 Klerkx & Begemann, 2020; Lajoie-O'Malley et al., 2020; Rose & Chilvers, 2018; Rose et al., 2021; van der Burg  
70 et al., 2019) and rural areas, where Cowie et al. (2020) propose "Responsible Rural Research and Innovation"  
71 (RRRI) as a sub-field of RRI. RRI anticipates the impacts of innovation, reflects on and is responsive to its  
72 unintended, consequences (Bronson, 2018; Klerkx & Rose, 2020; Owen et al., 2012). Stilgoe et al. (2013)  
73 capture the RRI approach in four main principles: anticipation, inclusion, responsiveness and reflexivity.

74  
75 While the RRI approach has often been suggested, application has however been limited, and is at best  
76 patchy. For example, Eastwood et al. (2019a) found that innovations around smart farming have focused on  
77 technological development and on-farm use without taking socio-ethical implications into account. Several  
78 other authors indicated that the RRI approach also fails to engage certain food system actors (e.g. citizens,  
79 consumers, other rights holders) in the innovation process (Bronson, 2015, 2018, 2019b; Eastwood et al.,  
80 2019a). It has also been argued that digital transformation processes are sometimes hard to 'grasp' for  
81 stakeholders (Dufva & Dufva, 2018; Rijswijk et al., 2019), which may lead to a limited 'readiness' to innovate  
82 responsibly (Eastwood et al., 2019a). Blok and Lemmens (2015) indicate that practical applicability of RRI is  
83 problematic and requires a more thorough examination of RRI, because of a mismatch between the ideal of

84 responsibility and the realities of existing innovation processes. To deal with these issues that affect  
85 satisfactory enactment of RRI, a comprehensive framework is needed that guides the (upfront) assessment  
86 of the impact of digital transformation processes in agriculture and rural areas, thus supporting the ability to  
87 undertake digital transformation in a responsible manner. Rose and Chilvers (2018) therefore call for: 1) a  
88 more systemic approach to map innovations associated with digitalisation of agriculture; 2) broadening of  
89 notions of inclusion in RRI in order to include a diversity of participants; and 3) testing responsible innovation  
90 frameworks in practice to estimate if innovation processes can be made more socially responsible, in order  
91 to make RRI more relevant and robust for upcoming agri-technology. In this article, we focus mainly on the  
92 first element of Rose and Chilvers' (2018) proposal, informing a more systemic approach to map innovations  
93 associated with the digital transformation of agriculture and rural areas, in connection with the second  
94 element, informing who is responsible for what and should be included in RRI.

95

96 We aim to support an RRI approach in building strategies for digital transformation in agriculture and rural  
97 areas, by instilling what Maye et al. (2019) have dubbed as *responsibilisation*, a concept which has close links  
98 with the notion of responsibility which is central in RRI. *Responsibility* has a double meaning, on one hand  
99 there is *ex-ante*, or *normative*, responsibility, which is about behavioural standards that on the basis of  
100 current knowledge allow for minimization of risks. This has mainly to do with moral duties and moral  
101 sanctions. On the other hand there is *ex-post* responsibility, i.e. the duty of actors to respond to undesired  
102 or unintended consequences of technologies or behaviour. This second meaning is much nearer to the  
103 concept of accountability, and can even be subject to sanctions. This also implies a cognitive link between  
104 information, decisions, practices, and their outcomes. However, if it is impossible to know, even with  
105 uncertainty, what the effects of one's choices are, it is impossible to allocate responsibilities.  
106 *Responsibilisation* (see Figure 1) then is a process whereby, in relation to the improvement of shared  
107 knowledge on the links between action and its consequences, behavioural standards for involved actors are  
108 developed and enforced through accounting mechanisms and sanctions. The process of *responsibilisation* is  
109 fed by *problematization*, through which the community reflects on the ethical (or even the legal) standards  
110 related to a given innovation in relation to new or disclosed information and improved knowledge.  
111 *Problematization* calls into question actors' behaviour and provides the grounds for the community to  
112 distribute *ex-ante* and, when a greater degree of information is available, *ex-post* responsibilities. In complex  
113 systems, responsibilities are distributed (Barnett et al., 2010), hence everybody bears a fraction of  
114 responsibility for the outcomes of the system. I.e. the greater the information one can get about the link  
115 between action and its consequences, the greater the possibility to distribute responsibilities and to move  
116 from *ex-ante* to *ex-post* responsibility. In other words, responsibility is inherently linked to knowledge  
117 production, use and communication, but this requires a through and holistic understanding of the issues at  
118 hand. We therefore link *responsibilisation* to the *problematization* of effects of digital transformation of  
119 agriculture and more broadly rural areas.



120

121 FIGURE 1. THE PROCESS OF RESPONSIBILISATION AND ITS IMPLICATIONS (MAYE ET AL., 2019)

122

123 In this article, we articulate a framework that supports the processes of problematisation and eventually  
 124 responsabilisation, enhancing an understanding of systemic change linked to digital transformation,  
 125 unravelling the multiple interactions created and affected by digital transformation in the context of  
 126 agriculture and rural areas. Through the concept of ‘cyber-physical’ systems, which has been forwarded as a  
 127 way to understand the relationships between digital technologies and the environments they are embedded  
 128 in (Klerkx et al., 2019a; Lioutas et al., 2019; Wolfert et al., 2017), we aim to offer a way to sharper define  
 129 problems and reflect on potential consequences of digitalisation. Processes of problematisation, as a part of  
 130 RRI principles such as anticipation and reflexivity, can open new areas of responsibility and inform  
 131 governance activities to shape future agriculture and food systems and other activities in rural areas.

132

133 The framework, developed within a project that aims to support the assessment and planning of digitalisation  
 134 processes of agriculture and rural areas<sup>1</sup>, aims at building a base for supporting participatory assessment,  
 135 planning and design of digital transformation processes by offering a number of concepts to sharpen  
 136 reflection on digital transformation and its potential impacts. This paper proceeds as follows: In the next  
 137 section we will sketch a systems approach to digital transformation, introducing the concept of ‘Socio-Cyber-  
 138 Physical System’, also highlighting the conditions that create opportunities and threats to actors when  
 139 exposed to digital transformation processes. Section three will illustrate the framework in the context of  
 140 digital dairy farming, also showing the implications for responsabilisation. The fourth section will discuss  
 141 research and policy issues and draw conclusions.

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<sup>1</sup> For more information see [www.desira2020.eu](http://www.desira2020.eu)

## 2. Unravelling socio-cyber-physical systems

Digital transformation can be considered systemic change, as it affects the way people, things and institutions coordinate themselves in order to perform their activities (Cowie et al., 2020; Klerkx & Rose, 2020; Nambisan et al., 2019). Digital transformation entangles digital, physical and social worlds through a multiplicity of technologies. We propose to study these entanglements using a systems approach. The nature of the systems referred to are hybrid, that is, relations among entities belong to both social and technical domains also encompassing biological and physical entities (and in this sense also connecting to concepts such as socio-ecological systems), which connects to recent discussions in rural sociology regarding a move to a 'more-than-human' approach (Legun & Henry, 2017) and a 'relational approach' (Darnhofer, 2020; Kok et al., 2021; West et al., 2020) to transformative processes, and similar calls in agricultural innovation studies to better take into account materiality and biology (Berthet et al., 2018; Pigford et al., 2018).

As illustrated in Figure 2, there is a range of concepts building on the idea of a system. Social scientists have developed the concept of *socio-technical system* to highlight that technology is embedded in social relations (Bijker, 1995; Hughes, 1987), and that there is a co-evolution between these domains. Scholars in technological disciplines have developed the concept of *cyber-physical system* to highlight the links between digital and physical entities in systems (such as agricultural systems, rural areas) wherein physical objects and processes are replaced, or complemented, by digital ones (Griffor et al., 2017). In this section we will briefly review the socio-technical system concepts that already connect social systems to technical systems (which may comprise physical and biological systems in our case), and will then propose the concept of *Socio-Cyber-Physical System* as a heuristic tool to study the processes of digital transformation.

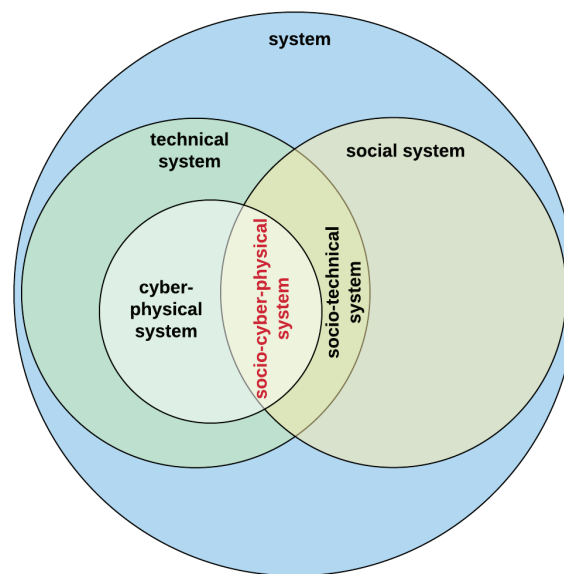


FIGURE 2. HIERARCHY OF SYSTEM CONCEPTS

### 2.1 Socio-technical systems

A socio-technical system (Bijker, 1995; Hughes, 1987) refers both to the interrelatedness of social and technical aspects of an organisation or the society as a whole (Ropohl, 1999), whereby technology, besides material things, also includes organisational structures and processes (Botla & Kondur, 2018). Social actors

168 that are part of the socio-technical system have different aims and interests among them, and are also  
169 endowed with varying levels of resources (knowledge, social capital, etc.). Furthermore, they hold different  
170 positions in society or in a specific organisation, and act according to varying routines, norms and social  
171 values. Additionally, some actors may hold a power position over others in which they, for example, can  
172 control the system's performance, influence other actors' activities, and restrict access to technology. At the  
173 same time, the use of new technologies or new regulations can also reset existing social asymmetries,  
174 depending on how socio-technical relations change the connections among technologies and social actors.  
175 Verbeek (2012), considers technologies as mediators between entities of a system, which play a constituting  
176 role on shaping the identities of the entities involved in the relation: they "help to constitute what means to  
177 be a human being" (Verbeek, 2012, p. 393).

## 178 2.2 Socio-Cyber-Physical Systems

179 Digitalisation of socio-technical systems opens a new field of enquiry, given the nature and the characteristics  
180 of informational entities (Lioutas et al., 2019; Wolfert et al., 2017). In information science, *Cyber-Physical*  
181 *Systems* (CPS) describe the mutual interaction between a *cyber domain* and the *physical domain* (Griffor et  
182 al., 2017). This implies the understanding of how digital information interacts with and transforms the  
183 physical world (which comprises both natural and manmade materialities). Digital technologies expand the  
184 world of artefacts as they disconnect reality from materiality (many of the practices we carry out have only  
185 informational content), location from presence (we can meet at distance, activate devices remotely, monitor  
186 behaviour at a distance), multiply the possible realities we can experience, and expand the time experience,  
187 expanding the multitasking possibilities (Floridi, 2014). Through for example digital twins, virtual replications  
188 of physical systems continuously updated by their twins' data (El Saddik, 2018; Verdouw et al., 2017), it is  
189 possible to predict harmful events in a physical system and intervene before the events occur. Furthermore,  
190 there is a continuous exchange and integration of physical and informational objects (Floridi, 2014). Each  
191 time a digitisation event occurs, for example taking a photo with a digital camera, a part of the physical reality  
192 is replicated into the digital sphere. When a robot, a cyber-physical entity, acts upon the physical world, for  
193 example, a drone spraying a pesticide, it does it on the basis of the digital representation of the world it has.  
194 The efficacy of new generation robots, depends on the accuracy of the digital representation of the system  
195 upon which it acts. Given their storability, reproducibility and transmittability, data can be pooled with other  
196 data and used for very different purposes than the original one. This makes the digital component of CPS  
197 extremely dynamic, as it is only partially constrained by physical entities. This has important sociological  
198 implications that the concept of CPS cannot capture, as CPS do not consider social agency hence there is a  
199 need to introduce a *social domain* to the concept of cyber-physical systems.

200 In the social sciences field, Haraway (1990), with the concept of 'cyborg' that overcomes the human/machine  
201 dualism, opened the way to the development of the concept of *Socio-Cyber-Physical Systems* (SCPS)(Lioutas  
202 et al., 2019) (Frazzon et al., 2013; Sheth et al., 2013; Zavyalova et al., 2017) as "systems constituted by the  
203 social world (people), the digital world (data), and the physical world (things)" (Rijswijk et al., 2020). If we  
204 consider that socio-technical systems are composed of actors, rules, and artefacts (Bijker, 1995; Geels, 2004),  
205 SCPS can be seen as socio-technical systems in which digital artefacts are an additional key factor in the  
206 system's existence and functioning (see Figure 3). The cyber domain of SCPS therefore has the power to  
207 change radically social practices: as they replace or augment material objects, they reshape the meanings of  
208 both material and immaterial entities, generate new skills and make others obsolete. Thus, with the concept  
209 of SCPS, digital transformation is framed as a socially constructed process, allowing for the identification of  
210 key entities and their interactions across the three domains of which SCPS are composed.



211 These three domains each consist of a variety of entities (see Table 1 for definitions). Intradomain relations  
 212 and interactions (Figure 3) are often governed by a particular type of entity within that domain, which is a  
 213 set of rules. The domains also interact with each other leading to certain (wanted and unwanted, known and  
 214 unknown) outcomes and adaptations to the system which they form together. In the process of digital  
 215 transformation, special emphasis is put on the cyber domain, as the physical and social entities become  
 216 encoded into digital entities and expand the possibilities for action in the other domains.

217 **TABLE 1. THE CONFIGURATION OF DOMAINS OF THE SCPS**

Domain	Entities	Interactions
<b>Social</b>	Social actors, groups and communities, and institutions	Relations between entities in the social domain are regulated by <i>social rules</i> , such as routines, social norms, ethical norms, informal behaviour, policy, laws
<b>Cyber</b>	Cyber entities are composed of a) digital reproductions of the physical sphere created by digitisation processes, e.g. from a paper-based map to a digital model of a farm which can be used by a drone, as well as b) original digital constructs, such as software, big data, cloud computing, Internet of Things, etc.	The relations between entities in the cyber domain are regulated by <i>cyber-rules</i> . For example, communication between devices is regulated by specific protocols (such as WiFi, Bluetooth, 5G); another example is the data format (PDF, DOC, ...), a specific arrangement of data so that they can be stored, exchanged, and correctly interpreted. Digital technologies can communicate with other technologies, digital entities interact with other digital entities, performing operations and making choices potentially independently of humans, while initially being designed by humans.
<b>Physical</b>	These entities can be natural or artificial, according to the degree of manipulation they have undergone as a result of human activities. This includes living organisms and natural resources (plants, animals, etc.) and physical things to support living and working in the (natural) environment (e.g. analogue technology, infrastructure, finances)	Relations between entities in the physical domain are regulated by <i>natural rules</i> and by <i>technical rules</i> . For example, wild animals select in the environment the entities – plants or animals – that suit their nutrition, avoiding harmful entities. Water cycles are regulated by natural processes, such as evaporation and precipitation, but also by technical processes, such as water extraction from wells or circulation into pipes.

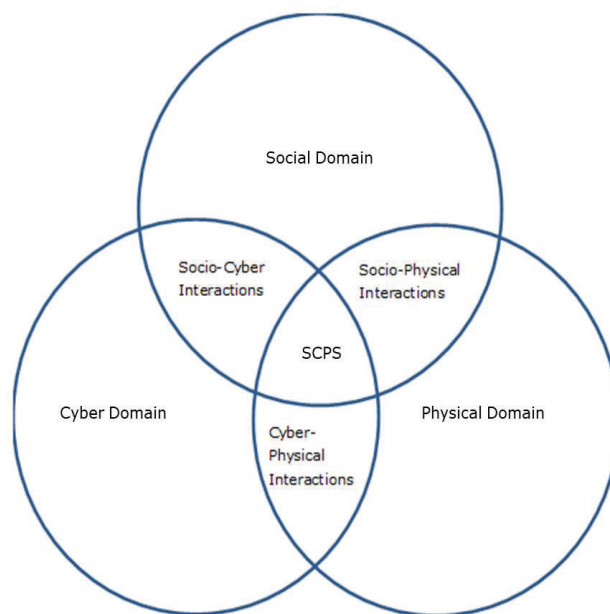
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219 As can be read in Table 1 and alluded to in section 2.1, in the context of agriculture and rural areas, the  
 220 physical world can also be understood to comprise the ecological world, so a socio-cyber-physical system  
 221 may even be seen as a socio-cyber-physical-ecological system as has been tentatively argued (Klerkx et al.,  
 222 2019). This already shows that it is difficult, in the real world, to isolate interactions between entities  
 223 belonging to a single domain. Our social interaction is profoundly influenced by our physical world, and even  
 224 when machines interact only amongst themselves, they have been designed by actors that can switch them  
 225 off at any time. However, for analytical purposes, it is useful to make distinctions. Firstly, the interactions  
 226 between cyber and physical domains occur through automation, data collection, management, monitoring  
 227 and controlling, e.g. Internet of Things. This also includes feedback loops from cyber to physical, e.g. milking  
 228 robots causing the cows to adjust their milking patterns (Bear & Holloway, 2019b; Driessen & Heutinck,  
 229 2014), and connections between digitalisation and genome editing (Clapp & Ruder, 2020). Secondly, there is  
 230 the interaction between the social and physical domains, which could include the governance of natural



231 resources, e.g. irrigation systems or the legal requirements for buildings in a natural environment (Fischer et  
232 al., 2007; Lund, 2015). Other examples are ecotourism, the connection between farmers and their livestock,  
233 or the links between the quality of road infrastructure and rural entrepreneurship (Cowie et al., 2020). Finally,  
234 there are interactions between the cyber and social domains that for example influences jobs (see Rotz et  
235 al., 2019b), enhances sensing capabilities of people which may impact for example advisory systems and  
236 advisor-farmer interactions (Eastwood et al., 2019a; Ingram & Maye, 2020), creates new “proximities”  
237 affecting rural-urban and spatial inequalities (Haefner & Sternberg, 2020), and develops social media  
238 networks – i.e. the cyber entities function as a multiplier of the social entities (see Klerkx et al., 2019 for an  
239 overview of multiple additional examples of effects). The social entities, such as values, in turn create the  
240 basis for, for example, programming and algorithm development.

241



242

243 **FIGURE 3. THE SOCIO-CYBER-PHYSICAL SYSTEM WITH RELATED INTERACTIONS BASED ON THE THREE DOMAINS**  
244 **(SOCIAL, CYBER AND PHYSICAL).**

### 245 2.3 Conditions for impact of digital transformation

246 As argued in section 1, having a better understanding of the SCPS undergoing digital transformation, can  
247 enhance problematisation which in turn informs RRI. However, we argue that in order to enhance social  
248 responsibility and reflexivity it also should be made clearer how SCPS relate to three conditions for successful  
249 digital transformation which can have (positive or negative) impacts (Rijswijk et al., 2020): the *design* of  
250 digital technologies (Cooper, 2005; Whiteley, 1993), creating *access* to digital technologies (Klerkx et al.,  
251 2019b; Shepherd et al., 2020), and navigating *system complexity* (Mocker et al., 2014). They co-determine  
252 different interactions between social, cyber and physical domains (see Table 1 and Figure 2), or emerge from  
253 them, and hence are related to *impact of digital transformation*. Table 2 provides a non-exhaustive overview  
254 of known (negative) issues of digital transformation linked to these conditions for each of the domains.

255 With regards to *design*, digital technologies are designed to realise a given (desired) outcome and impact,  
256 such as improved productivity, profitability and sustainability (Global e-Sustainability Initiative & Deloitte,  
257 2019), i.e. to have intended consequences. However, digital technologies often also come with (known and  
258 unknown) unintended consequences, which can either be positive or negative (Klerkx & Rose, 2020; Scholz  
259 et al., 2018) In some cases, outcomes can be harmful to people, animals or to the environment. Design-  
260 related impacts can induce modifications of existing dynamics, both in the social and in the business context,  
261 causing a redistribution of risks, benefits, and burdens among actors (Yeung, 2018). The design of  
262 technologies may be value laden, e.g. programmers views of the world are (unknowingly) reflected in the  
263 software they design which may exclude certain (groups of) people, hence raising ethical concerns (Johnson,  
264 2019; Leavy, 2018). At the same time technologies may also be vulnerable to environmental conditions, such  
265 as heat, wind, and humidity, or to espionage or cyber-attacks (Nikander et al., 2020). Furthermore, conditions  
266 not considered during design, e.g. temporary lack of Internet connectivity, may cause serious issues, not in  
267 the least the inability to use services when needed (Shepherd et al., 2020; Steinke et al., 2020). Taking into  
268 account indirect and long-term effects leads to design approaches that anticipate problems, such as ‘user  
269 centred design’ (Steinke et al., 2020) ‘secure by design’, ‘safe by design’ or ‘sustainable by design’ (Patrignani  
270 & Whitehouse, 2013; van de Poel & Robaey, 2017). More in general, responsible design involves users and  
271 stakeholders in the design process, aiming to reduce the above mentioned risks, by putting users’ need at  
272 the center through a human-centered design approach (stepping into users’ shoes) to address the large and  
273 diverse community of stakeholders. Novel strategies, such as design thinking, advocate for a deeper, more  
274 personalized, understanding of users, instead of identifying aspects equally common to most users. (Carell  
275 et al., 2018).

276 Impact is also related to *access* to technologies, i.e. the distribution of physical, social, human and legal  
277 resources necessary to get access to digital opportunities. A well-known problem is that as a result of lack of  
278 economic, physical, or educational access to the internet, (groups of) people suffer from social and economic  
279 marginalisation and uneven socio-economic development. I.e. different levels of access to information or  
280 capacity to operate will create inequalities in the distribution of the costs and benefits of digital technology  
281 use. This is known as the (rural) digital divide, and addressing the problem goes much beyond the coverage  
282 of broadband infrastructures, because the availability of digital resources in an area also involves the  
283 possibility to readily buy, configure, and use digital devices that can easily operate jointly with existing digital  
284 devices (interoperability) (Rotz et al., 2019b; Salemink et al., 2017; Wolfert et al., 2017). Assessment of access  
285 conditions should consider potential users of the technology and consider the costs and the benefits that  
286 could be created. A recent document of the European Network for Rural Development (2020) suggests  
287 assessing rural areas in relation to their readiness for digital transformation, as different readiness levels may  
288 imply different priorities. Consideration of access conditions would also frame digital transformation  
289 strategies as socio-technical strategies, addressing both the technical and the social conditions for generating  
290 value and implementing integrated policy mixes.

291 A third condition for (positive or negative) impact of digital transformation is *system complexity*. The more  
292 digitisation and digitalisation proceeds, the stronger the need to connect system entities to each other, and  
293 the greater the influence of the cyber domain. Increasing connectivity adds to complexity because of the  
294 multiplicity of ways in which each entity interacts with others (see section 2.2). A too fast technological pace,  
295 enabled by the malleability of digital technologies (Nylén & Holmström, 2015), may be challenging for final  
296 users, who perceive technology as a black box on which they may depend for e.g. business operations. This  
297 causes a dependence on (technical) experts, adding to the economic costs. Assessment of system complexity

298 should consider changes to entities and activities of a system in relation to the connections with other entities  
 299 and other domains. According to Perrow (1984) complexity of a system combined with too tight coupling  
 300 (strong cause/effect links between entities) leads to vulnerability of systems and to domino effects.

301 A combined consideration of all 3 conditions is often required in order to have a successfully operating SCPS  
 302 which creates positive impacts and counteracts negative effects of digital transformation. E.g. social exclusion  
 303 related to digitalisation can be caused by lack of access to the Internet and the cost of an application (*access*  
 304 conditions), or the design of technologies with bias or intrusive forms of conditionality (Kaye, 2018) (*design*  
 305 conditions), or to the difficulty to make all parts of a system work (*complexity* conditions). For example, social  
 306 networks and lack of connectivity can amplify the stigma of farmers not complying with environmental  
 307 regulation, extending the stigma to the whole category.

308 **TABLE 2. NON-EXHAUSTIVE OVERVIEW OF KNOWN ISSUES OF DIGITAL TRANSFORMATION**

	Design	Access	System complexity
<b>Social</b>	<p>Poor usability leading to use-related difficulties (Human Machine Interaction)(Aleixo et al., 2012; Haapala et al., 2006)</p> <p>Biased technology (Johnson, 2019; Leavy, 2018)</p>	<p>Partial or total exclusion because of lack of digital skills or education (Van Deursen &amp; Van Dijk, 2014)</p> <p>High costs (Higgins et al., 2017)</p> <p>Lack of skills to reconfigure systems after upgrades / changes (dependence) (Nylén &amp; Holmström, 2015)</p>	<p>Too fast technological pace sometimes challenging for final users (Nylen and Holmstrom, 2015)</p> <p>Unintended consequences of algorithmic regulation (Lodge &amp; Mennicken, 2017)</p> <p>Redistribution of risks, benefits, and burdens among actors (Mönnig et al., 2019; Piasna &amp; Drahoukoupil, 2017; Shepherd et al., 2020; Yeung, 2018)</p> <p>Difficult policy context not easing digital transformation (Hinings et al., 2018)</p>
<b>Cyber</b>	<p>Loss of data due to improper use or external causes (e.g. attacks) (Duc &amp; Chirumamilla, 2019)</p> <p>Inability to work in some conditions, e.g. temporary absence of Internet connectivity (Shepherd et al., 2020; Steinke et al., 2020)</p> <p>Personalization and profiling (Zuboff, 2019)</p>	<p>Poor access to Internet connectivity (Townsend et al., 2013)</p> <p>Lack of digital infrastructure and resources readily available (Townsend et al., 2013)</p> <p>Lack of interoperability features in hardware and software components (Fulton &amp; Port, 2018)</p>	<p>Opacity (black box) (Meske &amp; Bunde, 2020)</p> <p>Operational complexity – dependence on experts (Tantalaki et al., 2019; Zhang &amp; Kovacs, 2012)</p> <p>Difficulty in developing diversified development trajectories (Clapp &amp; Ruder, 2020)</p>

	Bias in algorithms causing e.g. exclusions or difficulties to access services (Kaye, 2018)  Technological lock-in (Kaye, 2018)	Dependence on previous innovation; exclusion due to technological lag (Fulton & Port, 2018)	
<b>Physical</b>	Digital solutions not resistant to e.g. atmospheric conditions, work in the field, etc. (Von Känel & Vecchiola, 2013)  E-waste and disposal (Pickren, 2014)	Availability of digital devices (computer, smartphone, etc.) and adoption rate (Andriole et al., 2017)  Location dependence (Cowie et al., 2020; Salemink et al., 2017; Townsend et al., 2013)	Need for up-to-date hardware (computer, smartphone, ...) (Andriole et al., 2017)

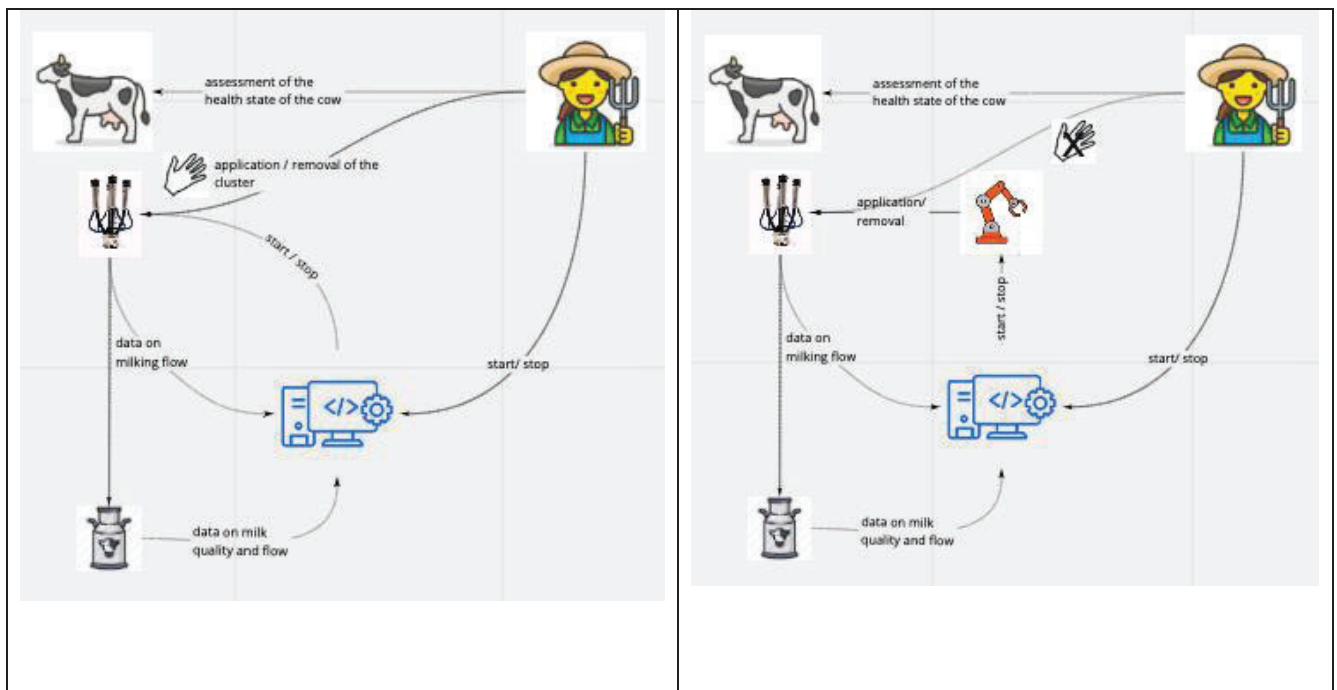
### 309 3. Illustration of the framework: A dairy system as Socio-Cyber-Physical 310 System

311 As indicated in the introduction, the process of digital transformation encompasses both digitisation and  
312 digitalisation, whereby digitisation is more often seen at the early stages of the digital transformation  
313 process, and tends to focus on the micro level, e.g. a single business or organisation. Digitalisation often  
314 encompasses more actors in for example a value chain (e.g. meso or macro level) and implies a more mature  
315 level of digital technology use (Eastwood et al., 2017; Fielke et al., 2019; Higgins & Bryant, 2020). The concept  
316 of SCPS, however, suits both stages of digital transformation. In order to illustrate the SCPS concept, we apply  
317 it to the context of dairy farming and how it has engaged with digitisation feeding into more comprehensive  
318 digitalisation. We do not aim to display a full analysis of all SCP relationships across the three conditions  
319 (design, access, system complexity), as this would fall outside the scope of this article, but zoom in on some  
320 elements (see also Table 3.). This illustration is based on insights coming from several articles on digitalisation  
321 in dairy farming. Dairy farming, the second biggest agricultural sector in the EU, is dealing with ongoing  
322 intensification resulting in increased farms size, mainly in terms of herd size (Clay et al., 2020; Thorsøe et al.,  
323 2020; Vellinga et al., 2011). Therefore farm management, considering aspects such as animal health and  
324 welfare; milk production and quality; and feed production and quality, is increasingly undertaken with the  
325 support of various digital technologies.

#### 326 3.1 Digitisation at the farm level

327 To describe the application of the SCPS concept at the farm level we focus on one aspect of farm  
328 management, namely milk production and quality. A large number of dairy farms in the EU make use of  
329 automatic milking systems (Jacobs & Siegford, 2012), of which the next step is robotic milking, as milking  
330 robotics can perform the whole milking process in an accurate manner, with minimal human intervention  
331 (Kiselev et al., 2019). Thus, it creates more flexibility for a farmer, reduces physical labour (e.g. effort) and  
332 may also cause a decrease in (external) labour costs on farm (Rodenburg & House, 2007). The increased  
333 flexibility in labour requirement affects farmers' wellbeing through a better job satisfaction, mental health  
334 and family-work balance (Hansen et al., 2020). In Figure 4 the process of digitisation of the milking process is

335 illustrated. It shows the replacement of the social-physical activity of milking done by the farmer and an  
 336 automatic milking system, with a cyber-physical activity of a robotic milking system.



337 **FIGURE 4. DIGITISATION OF A MILKING SYSTEM**

338 While at first glance the replacement of the farmer's involvement in the milking process seems simple, it  
 339 entails numerous social, cyber and physical changes (Hansen et al., 2020). In the basis, the robotic arm  
 340 replaces the task of the human in applying the cluster to the udder of the cow (socio-physical becomes cyber-  
 341 physical). In the *cyber domain* this implies however, a) digitisation of the information necessary to apply the  
 342 cluster (position of the udder, state of health of the udder) and Artificial Intelligence (AI) to command the  
 343 robot (Simões Filho et al., 2020); b) digitisation of the information necessary for AI to check if the robotic arm  
 344 has performed its task correctly or to adapt tasks due to changes in external or internal conditions such as  
 345 heatwaves or abnormal milk production (Fuentes et al., 2020); c) control tasks (start/stop) taken over by the  
 346 control unit (Kulatunga et al., 2017); d) storage of the data in the control unit or in the cloud (Kulatunga et  
 347 al., 2017).

348 Within the *physical domain* additional entities have been placed, namely the old milking system is being  
 349 replaced by the robot, requiring reconfiguration of the milking shed, additional space for the computer  
 350 system, but also the cows need to adjust to this new milking method (Wildridge et al., 2020). The cows, for  
 351 example, can now get milked whenever they want, instead of 2 or 3 times a day at fixed hours (Hogeveen et  
 352 al., 2001; Jacobs & Siegford, 2012). Moreover, walking into a robotic milking system and not having a  
 353 recognizable process is something that needs to be taught to the cows and may take up to several weeks  
 354 (Jacobs & Siegford, 2012). Some cows will never adjust to this new system and have to be taken off farm.

355 This combination has a big impact on the *social domain*. The initial intended outcomes, or the needs of the  
 356 farmer that initiated the digitisation process, namely increased flexibility, less physical effort and a reduction  
 357 of labour costs (Rodenburg & House, 2007), will also have secondary effects on organisational rules of the  
 358 farming household, the allocation of labour time of the farmer, a change of the skill portfolio of the farm, up

359 to an evolution of social values of the farmer and the farming community (Floridi et al., 2013; Hansen, 2015;  
360 Oudshoorn et al., 2012; Rodenburg, 2017; Was et al., 2011). It also has inclusion and exclusion effects,  
361 because the initial investment of implementing milking robots is high and therefore often these robots are  
362 only within reach for medium to large farms, requiring the development of robust financial plans (Shortall et  
363 al., 2016).

364 Describing the changes in the SCPS with the introduction of robotic milking on a farm starts with considering  
365 the necessary conditions to be in place in order to avoid negative unintended (albeit often unknown or  
366 unseen) impacts. One of the *design* conditions could for example be that the robotic arm needs to be  
367 designed in such a way that it does not negatively impact on animal health and welfare, despite the cow  
368 having to adjust to this new way of milking. For all intents and purposes, the robotic arm may actually increase  
369 animal health and welfare, due to a more secure disinfection of the udder or the ability of the cow to be  
370 milked whenever is needed, hence possibly reducing the risk of mastitis (De Mol & Ouweltjes, 2001; Krömker  
371 et al., 2010). An *access* condition related to the design of the robotic arm and its software is that the farmer  
372 must be able to understand and interpret the data gathered throughout this milking process. In terms of  
373 *system complexity*, all the different elements as discussed before become connected, and this requires  
374 adjustments in the ways farms are structured and new organisational arrangements as regards the way data  
375 are stored and exchanged (Eastwood et al., 2017).

### 376 3.2 Digitalisation of the dairy value chain

377 Besides an automatic milking system, there are often numerous other digital technologies on a dairy farm,  
378 such as neck collars or feed sensors, which all generate data and are increasingly connected through means  
379 of IoT (Wolfert et al., 2017). This data can be combined to gain new insights, supporting farmers with  
380 additional farm management information and tools, thus aiming to provide added value to farmers. This  
381 exponential on-farm data generation also provides new opportunities for agribusinesses. Integration of data  
382 at all steps of the production chain (pasture/crop data, animal feed, weather, animal health, milk production  
383 and quality) multiplies the potential of the use of data at all levels of the chain (Pesce et al., 2019), and opens  
384 new markets for digital services and equipment. This in turn also impacts the farm-level digitisation as  
385 technologies need to be designed in such a way that they can communicate with each other or that data can  
386 be shared and combined. Digitisation of dairy farms thus implies a restructuring of the dairy value chain  
387 (Eastwood & Renwick, 2020). I.e. a digitalisation process, whereby for example advisors need to be able to  
388 support farmers in understanding and using the digital technologies, or technology providers provide tools  
389 that are interoperable with other digital technologies of other providers (Eastwood et al., 2017).

390 The above shows that changes in the *cyber domain* (e.g. combining different data sets) affects the *social*  
391 *domain*, such as the relations between actors on- and off farm, in this case between farmers and (digital)  
392 technology and service providers. This can include many other actors as well, such as suppliers, processors,  
393 regulators, the community, and many others. In the example mentioned above advisors and technology  
394 providers need to define a new role and adjust their relation with farmers to some degree (Rijswijk et al.,  
395 2019). Moreover, digital technologies may positively affect farmers' social status, making the profession  
396 more attractive for young people. On the other hand, automation may bring to deskilling of workers,  
397 marginalisation and unemployment (Sparrow & Howard, 2020).

398 In the *physical domain*, several effects can also be seen. For example, dairy systems, and livestock systems  
399 in general are among the most critical for their impact on the environment as they contribute to Green House  
400 Gas emissions, to pollution of water, soil and air, and have a low efficiency of conversion into nutrients in



401 comparison with other food sources (Duru & Therond, 2015; FAO, 2018; Smith et al., 2014). ICTs are  
 402 increasingly considered in relation to dealing with these challenges (Tullo et al., 2019), e.g. sensors can detect  
 403 odours (Pan et al., 2007), pollutants, GHGs (Banhazi et al., 2012). These sensors can also detect behaviour,  
 404 indicating whether the animal is undergoing stress (Tullo et al., 2019). Through means of blockchain, a  
 405 technology based on distributed databases of encrypted data, this data can turn into non-modifiable  
 406 information that accompanies the product and allows for tracing back to the farm that has generated a given  
 407 outcome (Kamilaris et al., 2019). While aiming to enhance sustainability and animal welfare this can,  
 408 however, also have negative consequences on both farmer, worker, and animal autonomy who could  
 409 become to some extent ‘servants’ of automated dairying systems (Bear & Holloway, 2019a; Holloway et al.,  
 410 2014a, 2014b; Rotz et al., 2019b; Vik et al., 2019).

411 Regarding the conditions, when moving from digitisation to digitalisation the different conditions become  
 412 even more interlinked encompassing a multitude of entities in each domain of the SCPS, thereby in itself  
 413 showing the increasing *system complexity*. Referring to the example above of data generation and  
 414 combination on- and off farm *design* conditions can include the interoperability between different  
 415 technologies, as mentioned above, and preferably the data generated on- and off farm is FAIR (findable,  
 416 accessible, interoperable and reusable) (Jouanjean et al., 2020; Mons, 2018) to those who need it, while as  
 417 well as considering ethical, legal and social implications (ELSI) (van der Burg et al., 2020). For example, *access*  
 418 concerns the right of farmers to repair their machines or own their own data, which sometimes is restricted  
 419 due to intellectual property rights of the manufacturer (Bronson, 2018; Carolan, 2018).

420 Future developments in value chain transparency, compliance, digital policy enactment can further increase  
 421 system complexity. For example, retailers could be interested in data about milk quality, including its  
 422 environmental footprint, as this information may add value to the product if communicated to consumers  
 423 (Ridoutt & Hodges, 2017). Health authorities could be interested in data about state of health of the herd, so  
 424 they can build epidemiological models, and environmental authorities can check if the farm complies with  
 425 emission limits (OECD, 2019). Policy support could be conditioned to the respect of minimum standards.  
 426 Hence, the technologies have broader structural systemic implications (Vik et al., 2019).

### 427 3.3 Implications for responsabilisation

428 The illustration highlights that an analysis of the SCPS along with analysis of the conditions of design, access  
 429 and system complexity supports the identification of the different (potential) positive and negative impacts  
 430 of the digital transformation process in agriculture and rural areas (see a summary in table 3 of some issues  
 431 identified in the illustration). Hence, it enables a sharper problematisation, which in turn helps to elucidate  
 432 who may be responsible for understanding and dealing with these impacts. It shows that for some issues  
 433 actors have a direct responsibility to attend for example animal welfare issues during the operation of the  
 434 technologies, but also ex-post responsibility, i.e. a duty to respond to undesired or unintended consequences.

435 **TABLE 3. APPLICATION OF THE SCPS FRAMEWORK TO IDENTIFY ISSUES AROUND DIGITAL DAIRY FARMING**

	Design	Access	System complexity
Social	Increased flexibility of the farmer.	(Re- and De-)Skilling of farmers and workers to operate AMS.	Changing organisation rules of the farming household.



	<p>Reduced labour costs on farm.</p> <p>Less physical effort required.</p> <p>Farmers need the right to repair and to own their own data (FAIR and ELSI principles).</p>	<p>Financial in- or exclusion due to investment costs.</p> <p>Marginalisation or unemployment of farm workers.</p> <p>Advisors need to take new roles.</p> <p>Reduced autonomy of farmers and workers.</p> <p>Farming becomes more attractive to young people.</p>	<p>Different allocation of labour time.</p> <p>Evolution of social values of the farmer and the farming community.</p> <p>Tracking &amp; tracing for retail purposes and compliance through data sharing for policy purpose can cause biases towards farmers.</p> <p>New power dynamics between all actors (e.g. farmer and advisor).</p>
<b>Cyber</b>	<p>'Datafication' of all components of the dairy farm to allow for the technology to communicate.</p> <p>Added value for farmers of through farm management tools.</p>	<p>New markets for service providers, e.g. online data platforms</p>	<p>Data gathered by automated milking systems is linked to manufacturers databases and to regulatory systems.</p>
<b>Physical</b>	<p>Breeding needs to be attuned to AMS.</p> <p>Increased animal welfare due to tracking of animal behaviour.</p>	<p>Cows need to be trained to adjust to AMS.</p> <p>Discharging cows which do not fit AMS.</p> <p>Reduced animal autonomy.</p>	<p>Restructuring of milking sheds and farm lay-out to accommodate AMS with possible effects on landscapes and biodiversity.</p>

436

437 In our dairy farming example the on-farm data generation and the subsequent disclosure would increase  
438 responsabilisation of farmers, as they would be accountable for product and environmental quality and  
439 animal welfare. Additionally, those requiring the data disclosure, and those that set the standards for product  
440 and environmental quality as well as animal welfare have an even bigger responsibility of supporting farmers  
441 in meeting these requirements, as trade-offs and ethical dilemmas may also arise. As digital technologies  
442 require an investment small farmers may not be able to finance this, causing an additional problem of being  
443 unable to demonstrate their performance regarding the quality of their product and environmental  
444 compliance. Land prices could also be affected; retailers may decide to exclude underperforming farmers  
445 from their supply chains. Disclosure of data about farm pollution may generate stigma of the community  
446 over polluting farmers (OECD, 2019), and misuse of data may cause reputation damage to compliant farmers.  
447 These aspects show that the impact of technologies – and their game-changing potential - would depend on

448 the broader SCPS in which they are embodied, and should thus be considered in early stages of technology  
449 design and including the governance and regulatory implications and requirements. Designing different  
450 socio-cyber-technical solutions may change the distribution of costs and benefits of information flows, as it  
451 shapes the way data are made available, accessed and owned. Depending on the availability, access,  
452 ownership of data the relations of power between actors of the system could be strongly affected, as shown  
453 by the debate about data sharing arrangements (van der Burg, Wiseman, & Krkeljas, 2020). Furthermore,  
454 and this is perhaps different from SCPS in other settings where this may be a more indirect or remote  
455 environmental effect (Berkhout & Hertin, 2004), in an agricultural and rural setting, there may also be a direct  
456 impact on the ecological system (Klerkx et al., 2019a), as shown by the example in Table 3 'restructuring of  
457 milking sheds and farm lay-out to accommodate AMS with possible effects on landscapes and biodiversity'.

458 These aspects also show that a range of actors are involved, such as farmers, advisors, animal welfare NGOs,  
459 regulators, equipment manufacturers connected in different ways to different issues, and that issues may  
460 play out at different scales (on-farm, near farm, regional, national, global) (Eastwood et al., 2017) Also, in  
461 view of the sometimes unintended consequences which perhaps not be fully captured in design, ex-post  
462 responsibility should be a continuous concern to adapt and adjust where and when necessary during further  
463 diffusion and scaling of technologies, also addressing institutional and power dynamics that affect inclusion  
464 and exclusion of actors (Klerkx & Rose, 2020; Kok et al., 2021; Rose et al., 2021; Wigboldus et al., 2016).

#### 465 4. Discussion and conclusion: Unravelling Socio-Cyber-Physical Systems 466 to support 'responsibilisation'

467 In this article a framework was developed connecting three domains of SCPS and their relationships to  
468 conditions for successful digital transformation (design, access and system complexity). Digital  
469 transformation changes the distribution of costs, benefits and responsibilities in system, requiring involved  
470 actors to act upon possible negative effects of costs and benefits. This is in line with claims that digital  
471 transformation of agriculture and rural areas should not be technology driven, but problem-driven and be  
472 open to different transition pathways (Klerkx & Rose, 2020; Lajoie-O'Malley et al., 2020; Rose & Chilvers,  
473 2018). Past experiences of agricultural and rural modernisation have demonstrated that 'technology push'  
474 without addressing the underlying socio-economic (and ecological) dimensions risk to generate unpleasant  
475 or unwanted outcomes (Horlings & Marsden, 2011; Pingali, 2012), and calls have been made for 'just  
476 transitions' (Lamine et al., 2019). For this reason, the issue of digital transformation cannot be only a matter  
477 of catching up with the digital divide, rather, digital transformation of agriculture and rural areas should be  
478 linked to a broader transformation of the socio-economic patterns of development and linked to coherent  
479 strategies.

480 Following calls in the literature to further elaborate RRI for application to digital transformation in agriculture  
481 and rural areas (Bronson, 2018, 2019a; Cowie et al., 2020; Eastwood et al., 2019b; Rose & Chilvers, 2018;  
482 Rose et al., 2021), this paper offers a framework to support articulation of the digitisation and digitalisation  
483 situation at hand. The lens of SCPS can assist in highlighting consequences of altered relations between the  
484 social, cyber and physical domain, and thus how the structure and power dynamics within the system may  
485 change. The framework aids in problematisation of the potential digitisation and digitalisation impacts (i.e.  
486 anticipation), informs the process of defining social responsibility (i.e. moral responsibilities and  
487 accountabilities), and supports reflexivity.

488

489 Anticipation of consequences could improve the design capacity, for example through transdisciplinary  
490 involvement of relevant stakeholders. By gaining deeper awareness of the systemic impact of digital  
491 technologies, researchers and technology developers learn to associate their work to its impact, so to better  
492 appraise the pros and the cons and to anticipate any unintended consequences in terms of access and  
493 systemic complexity. This enables them in their capabilities to grasp ‘the digital’ and its effects (Dufva &  
494 Dufva, 2018; Fielke et al., 2021; Rijswijk et al., 2019), and turns this into ‘responsibilisation capability’. It also  
495 enables highlighting a wider range of relevant actors and the (ir)responsibilities they have, and what this  
496 implies for designing the arenas in which RRI can be enacted (e.g., Living Labs, Transformation Labs ,  
497 Innovation Platforms, see (Pereira et al., 2020; Turner et al., 2020)). Beyond an initial RRI exercise, given the  
498 relational nature of and complex interactions in SCPS which affect transformation dynamics (Kok et al., 2021),  
499 and beyond initial phases of design, technology development and implementation, this could also be a  
500 continuous reflection in the process of what has been dubbed ‘responsible scaling’ (Wigboldus et al., 2016).  
501

502 In terms of policies, the SCPS framework can support performance-based policies around research an  
503 innovation or digitalisation strategies, as it has the potential to connect science-policy-society interfaces, for  
504 example through improving technology foresight, giving methodological strength to multi-actor projects and  
505 providing facilitation tools for innovation platforms. Furthermore, the framework could help to identify needs  
506 for support to rural actors to address access and complexity issues related to digitalisation, as it can be  
507 applied to the regional contexts. Embodied into criteria for funding and for policy assessment, frameworks  
508 like the SCPS can form the missing link between technology development and sustainable development of  
509 agriculture and rural areas.

510

511 This framework, however, only sets out the broader contours for supporting participatory assessment,  
512 planning and design of digital transformation processes. Hence further work is needed to operationalize  
513 criteria for assessing both the SCPS and the conditions for impact. This can be part of future RRI efforts  
514 connected to specific digital transformation processes in agriculture and rural areas.

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Laurens Klerkx	Conceptualization, Methodology, Writing - review & editing
Manlio Bacco	Writing original draft, Writing - review & editing
Fabio Bartolini	Writing - review & editing
Ellen Bulten	Writing - review & editing
Lies Debruyne	Writing - review & editing
Joost Desein	Writing original draft, Writing - review & editing
Ivano Scotti	Writing - review & editing
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